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26 August 1974

MEMORANDUM FOR THE RECORD

SUBJECT: Warning Survey for NSCIC

1. Dr. Kissinger expressed strong dissatisfaction last week at the NSCIC meeting about the community's frequent failure to provide him (and others) with adequate warning of impending crises. He wants the community to look at two categories of warning problems:

a. "Tactical" - which, in this definition, simply means warning of major foreign events and crises which might occur in the short term (within a few weeks).

b. "Strategic" - which, in this sense, refers to long-term warning, e. g., identification of trends which may presage crises over the next several months (or more?).

2. Dr. Kissinger wants to know what the community is doing (and will do) to improve matters and has asked for a paper. We have been asked by D/DCI/IC to produce that paper, to be submitted to the NSCIC Working Group by late September. We should review all work in this area now under way:

a. PRD Activities - Action Officers:

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- revamping Watch Committee
- coordinating Alert Memo scheme
- contributing to NIO Warning paper
- NOIWON, NOIWON Advisories
- CONTEXT
- intelligence exercise?
- other?

b. ASDI Activities - Action Officers:

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c. JCS and DIA Activities - Action Officers:

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d. CIA Activities (including CIA Ops Center) - Action Officer:

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3. Our paper will describe the status and objectives of these ongoing activities, relate them to Kissinger's concerns, and provide some sort of we-are-trying-harder overview. Mr. Leavitt--who is already chairing the existing PRD warning project--will be in charge.

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AC/PRD/IC